

## **DIRECTORS' REPORT**

The directors present their report together with the financial report of Harbison Memorial Retirement Village ("the Company") for the financial year ended 30 June 2020, and the auditor's report thereon.

### **1. Directors**

The directors of the Company at any time during or since the end of the financial year are:

#### **Katerina Constantinou**

Qualifications: BA, LLB, GDLP

Appointed: 27 June 2018

Deputy Chair of the Board of Directors (appointed 26 February 2020)

Member of the Governance Committee

Chair of the Built Environment and Development Committee

#### **David James Cummins OAM**

Qualifications: LLB (Sydney)

Appointed: 16 August 1989

Member of the Build Environment and Development Committee

#### **Janet Patricia Edwards**

Qualifications: BA (Statistics/Psychology), MBA (Finance), CA, CPA, GAICD

Appointed: 16 June 2004 (Ceased 24 June 2020)

Chair of the Risk & Audit Committee (ceased 24 June 2020)

#### **Jennifer Helen Elton**

Qualifications: BCom. CPA

Appointed: 26 August 2020

Member of the Risk & Audit Committee (Appointed 26<sup>th</sup> August 2020)

#### **Jennifer Marilyn Harper OAM**

Qualifications: RN, Grad Cert Intensive Care, M. Mgt (Health)

Appointed: 17 November 2004

Member of the Built Environment and Development Committee

Member of the Governance Committee (appointed 22<sup>nd</sup> July 2020)

#### **Hendrik den Hertog**

Qualifications: BBus, MTax, CPA, GAICD

Appointed: 24 September 2008

Chair of the Board of Directors

Member of the Governance Committee

Member of the Built Environment and Development Committee

Member of the Risk & Audit Committee

#### **Campbell Robert Sinclair MacBean**

Qualifications: BA, Grad and Post Grad Dip Psych, MAPS, GAICD

Appointed: 23 November 2011

Deputy Chair of the Board of Directors (ceased 26 February 2020)

Chair of the Governance Committee

## DIRECTORS' REPORT (CONT)

### Christopher Joseph Martin

Qualifications: MCom (Valuation), GradDip Property Investment, AdvCert RE, Licensed REA (NSW), GAICD

Appointed: 22 February 2017

Member of the Built Environment and Development Committee

Member of the Risk & Audit Committee

### Tanya Marie Schiller

Qualifications: MBL BCom (Accounting), Dip Credit Management, CA

Appointed: 22 February 2017

Member of the Governance Committee

Member of the Risk & Audit Committee

Chair of the Risk & Audit Committee (appointed 24<sup>th</sup> June 2020)

### Dr Mark Andrew Gordon Wilson

Qualifications: MBBS, MIPH (Honors), FRACGP, FARGP

Appointed: 27 July 2011

Member of the Governance Committee

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

## Meetings of Directors

During the financial year 31 meetings of directors and committees were held. Attendance is set out in the following tables:

Director	Board Meetings		Built Environment & Development Committee	
	Eligible to attend	Attended	Eligible to attend	Attended
Katerina Constantinou	12	11	10	10
David Cummins	12	10	10	8
Janet Edwards	12	6		
Jennifer Elton				
Jennifer Harper	12	9	10	8
Henkdrik den Hertog	12	12	10	10
Campbell MacBean	12	11		
Christopher Martin	12	10	10	9
Tanya Schiller	12	10		
Mark Wilson	12	12		

## DIRECTORS' REPORT (CONT)

	Risk and Audit Committee		Governance Committee	
Director	Eligible to attend	Attended	Eligible to attend	Attended
Katerina Constantinou			4	3
David Cummins				
Janet Edwards	5	4		
Jennifer Elton				
Jenny Harper				
Hendrik den Hertog	5	5	4	4
Campbell MacBean			4	4
Christopher Martin	5	5		
Tanya Schiller	5	4	4	2
Mark Wilson			4	4

## 2. Overview of the Company

Harbison is a not-for-profit organisation. The Company is limited by guarantee and at balance date had 29 (2019: 29) members.

In accordance with the Company's Constitution, every member has undertaken, in the event of a deficiency on winding up, during the time that they are a member or within one year afterwards, to contribute an amount not exceeding \$50. At balance date, the total value of these guarantees was \$1,450 (2019: \$1,450).

The Company is a Public Benevolent Institution and a charity registered with the Australian Charities and Not-For-Profit Commission.

## 3. Objectives, Strategies and Activities

### Principal Objective

The principal objective of the Company is to provide, maintain, and manage residential and non-residential care or support services of all kinds for aged or disabled persons.

### Principal Strategies

Strategies to achieve our objective includes:

- Maintaining accreditation as a Commonwealth Government funded aged care provider
- Maintaining a charitable status
- Employing suitable people to provide high quality aged care services
- Developing and redeveloping suitable infrastructure and technology
- Demonstrating a commitment to achieving an excellent experience consistent with our vision, mission and values
- Maintaining suitable inventory and equipment
- Developing and maintaining strong working relationships with community organisations

## **DIRECTORS' REPORT (CONT)**

- Providing a continuum of care to support choice by developing a range of services that may be delivered in a range of settings
- Prudent financial management focused on long-term sustainability
- Reinvestment of surpluses in developing improvements and innovations

### **Principal Activities**

The principal activity of the Company during the financial year was the provision of Commonwealth Government funded aged care services, including:

- Residential Aged Care at Burradoo (171 places) and Moss Vale (138 places) including dedicated residential dementia care at both locations
- Home Care
- Commonwealth Home Support
- NDIS funded services

The Company also operates self-care accommodation at Burradoo (34 units).

### **How Do Our Principal Activities Assist in Achieving Our Objectives?**

By providing accredited aged care services the Company is permitted to charge fees and accept Refundable Accommodation Deposits ("RAD") with which it provides, maintains and manages residential aged care accommodation. The provision, maintenance and management of self-care accommodation is funded by fees charged to residents, donations and bequests.

### **How do we measure our performance?**

Operational and financial performance is measured through:

- Comparison to financial, clinical, safety and KPI (occupancy, ACFI, supported resident ratio, RAD etc.) benchmarks
- Resident and employee satisfaction
- Financial outcomes

## **4. Review of Operations and Results**

Throughout the year the Company maintained and operated residential aged care facilities and independent living units. Ancillary services include Home Care, Home Support and Disability Support. The Company serves the Southern Highlands and surrounding areas.

The gross revenue for the financial year was \$28,025,635 (2019: \$25,150,259). The operating result was a loss of \$490,942 (2019: operating loss \$2,526,465). The net cash from operations for the year was an inflow of \$1,776,690 (2019: outflow of: \$770,401).

## **5. Events Subsequent to Reporting Date**

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the directors of the Company, to affect significantly the operations of the Company, the results of those operations, or the state of affairs of the Company, in future financial years, other than the impact of COVID-19.

Subsequent to the end of the financial year, the Company carried out a review of employee entitlements as at 30 June. The review was not completed as at the date of this report.

## **DIRECTORS' REPORT (CONT)**

### **6. Significant Change in the State of Affairs**

The Company received approval through the 2018-19 Aged Care Approval Rounds for 14 additional Residential Aged Care places (currently offline) and 10 Short Term Restorative Care places (5 online as at 30 June 2019 and remaining 5 online as at 1 July 2020).

During the year the Company received \$387,810 from the Department of Health a one-off payment to assist in meeting the additional costs associated with COVID-19.

The Company anticipates that additional costs will be incurred for the forthcoming financial year and has considered such costs in its planning, including should there be an outbreak within the Company's facilities.

### **7. Likely Developments**

The Company is currently undertaking refurbishments of its Moss Vale site that is expected to be completed during the financial year ending 30 June 2022.

Further information about likely developments in the operations of the Company and the expected results of those operations in future financial years has not been included in this report because disclosure of the information would be likely to result in unreasonable prejudice to the Company.

### **8. Indemnification and Insurance of Officers**

#### **Indemnification**

The Company has agreed to indemnify directors of the Company for all liabilities to another person (other than the Company or a related body corporate) that may arise from their position, except when the liability arises out of conduct involving a lack of good faith. The agreement stipulates that the Company will meet the full amount of any such liabilities, including legal costs and expenses.

#### **Insurance Premiums**

During the financial year the Company has paid premiums in respect of directors' and officers' liability and legal expenses insurance contracts for the year ended 30 June 2020 and since the financial year the Company has paid premiums in respect of such insurance contracts for the year ending 30 June 2020. Such insurance contracts insure against certain liability (subject to specific exclusions) of persons who are or have been directors or executive officers of the Company.

The directors have not included details of the nature of the liabilities covered or the amount of the premiums paid in respect of the directors' and officers' liability and legal expenses insurance contracts, as such disclosure is prohibited under the terms of the contract.

## **DIRECTORS' REPORT (CONT)**

### **9. Directors' Benefits**

No director of the Company has received or become entitled to receive, during or since the end of the financial year, a benefit by reason of a contract made by the Company with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest, except as disclosed at note 14.

### **10. Directors' Interests**

No director has an interest required to be disclosed by section 300(11) (a) of the *Corporations Act 2001*. The Company does not have share capital nor does it have any related corporations.

### **11. Auditor's Independence Declaration**

The auditor's independence declaration is set out on page 38 of this report and forms part of the directors' report for the financial year ended 30 June 2020.

Signed in accordance with a resolution of the directors, at Burradoo on 13 October 2020:



**Hendrik den Hertog**  
*Director*



**Katerina Constantinou**  
*Director*

**STATEMENT OF PROFIT OR LOSS &  
OTHER COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 30 JUNE 2020**

		<b>2020</b>	<b>2019</b>
	<b>Notes</b>	<b>\$</b>	<b>\$</b>
<b>Revenue</b>	3	27,845,579	24,979,948
<b>Other Income</b>	3	180,056	170,311
		<b>28,025,635</b>	<b>25,150,259</b>
<b>Expenses</b>			
Resident Care		(17,175,930)	(16,888,099)
Catering		(3,750,983)	(3,599,288)
Cleaning		(664,504)	(658,588)
Laundry		(308,466)	(359,901)
Maintenance		(994,107)	(1,298,213)
Utilities		(713,307)	(680,670)
Administration		(2,989,501)	(2,558,294)
Other expenses		(2,014,417)	(1,938,988)
<b>Total Expenditure</b>		<b>(28,611,215)</b>	<b>(27,982,041)</b>
Financial income		221,538	479,500
Financial expense		(126,900)	(174,183)
<b>Net financing Income</b>		<b>94,638</b>	<b>305,317</b>
<b>(Deficit)/Surplus before Income Tax</b>		<b>(490,942)</b>	<b>(2,526,465)</b>
Income tax expense	17(a)	-	-
<b>Deficit for the year</b>		<b>(490,942)</b>	<b>(2,526,465)</b>
<b>Other Comprehensive Income for the year</b>		-	-
<b>Items that will not be reclassified to profit or loss:</b>		-	-
Revaluation of freehold land	9	-	2,100,000
<b>Total comprehensive income for the year</b>		<b>(490,942)</b>	<b>(426,465)</b>

The Statement of Profit or Loss and Other Comprehensive Income is to be read in conjunction with Notes to the Financial Statements numbered 1 to 17.

**STATEMENT OF FINANCIAL POSITION  
AS AT 30 JUNE 2020**

		<b>2020</b>	<b>2019</b>
	<b>Notes</b>	<b>\$</b>	<b>\$</b>
<b>Current Assets</b>			
Cash and cash equivalents	13(a)	11,319,617	3,052,067
Other financial assets	5	6,034,574	13,166,366
Trade and other receivables	6	1,004,895	1,472,084
<b>Total Current Assets</b>		<b>18,359,086</b>	<b>17,690,517</b>
<b>Non-current Assets</b>			
Investment Property	7	160,358	104,270
Intangible Assets	8	2,164,889	2,162,757
Property, plant and equipment	9	49,040,393	45,306,719
<b>Total Non-current Assets</b>		<b>51,365,640</b>	<b>47,573,746</b>
<b>Total Assets</b>		<b>69,724,726</b>	<b>65,264,263</b>
<b>Current Liabilities</b>			
Trade and other payables	10(a)	2,516,060	2,682,549
Entry contributions and accommodation bonds	11	40,819,608	36,376,841
Employee Benefits	12	2,577,148	2,273,969
Equipment Loan	10(b)	156,072	-
<b>Total Current Liabilities</b>		<b>46,068,888</b>	<b>41,333,359</b>
<b>Non-current Liabilities</b>			
Employee Benefits	12	152,476	144,695
Equipment Loan	10(b)	208,095	-
<b>Total Non-current Liabilities</b>		<b>360,571</b>	<b>144,695</b>
<b>Total Liabilities</b>		<b>46,429,459</b>	<b>41,478,054</b>
<b>Net Assets</b>		<b>23,295,267</b>	<b>23,786,209</b>
<b>Equity</b>			
Asset revaluation reserve		9,344,998	9,344,998
Retained earnings		13,950,269	14,441,211
<b>Total Equity</b>		<b>23,295,267</b>	<b>23,786,209</b>

The Statement of Financial Position is to be read in conjunction with Notes to the Financial Statements numbered 1 to 17.



**STATEMENT OF CHANGES IN EQUITY  
AS AT 30 JUNE 2020**

	<b>Asset</b>		
	<b>Revaluation</b>	<b>Retained</b>	
	<b>Reserve</b>	<b>Earnings</b>	<b>Total</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Balance as at 1 July 2018</b>	<b>7,244,998</b>	<b>16,967,676</b>	<b>24,212,674</b>
Deficit for the year	-	(2,526,465)	(2,526,465)
Other comprehensive income	2,100,000	-	2,100,000
Total comprehensive Income	2,100,000	(2,526,465)	(426,465)
<b>Balance as at 30 June 2019</b>	<b>9,344,998</b>	<b>14,441,211</b>	<b>23,786,209</b>
	<b>Asset</b>		
	<b>Revaluation</b>	<b>Retained</b>	
	<b>Reserve</b>	<b>Earnings</b>	<b>Total</b>
<b>Balance as at 1 July 2019</b>	<b>9,344,998</b>	<b>14,441,211</b>	<b>23,786,209</b>
Deficit for the year	-	(490,942)	(490,942)
Other comprehensive income	-	-	-
Total comprehensive	-	(490,942)	(490,942)
<b>Balance as at 30 June 2020</b>	<b>9,344,998</b>	<b>13,950,269</b>	<b>23,295,267</b>

The Statement of Changes in Equity is to be read in conjunction with Notes to the Financial Statements numbered 1 to 17.

**STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 30 JUNE 2020**

		<b>2020</b>	<b>2019</b>
	<b>Notes</b>	<b>\$</b>	<b>\$</b>
<b>Cash Flows from Operating Activities</b>			
Receipts from donations and other income		73,685	61,831
Receipts from operating activities		27,981,176	24,846,149
Interest received - residents		4,009	5,514
Payments to suppliers and employees		(26,155,280)	(25,509,713)
Interest paid		(126,900)	(174,183)
<b>Net Cash generated from / (used in) Operating Activities</b>	13(b)	<b>1,776,690</b>	<b>(770,401)</b>
<b>Cash Flows from Investing Activities</b>			
Interest received - investments		353,329	395,152
Net redemption / (placement) of term deposits		7,000,000	(1,000,000)
Proceeds from the sale of property, plant and equipment		3,045	17,679
Acquisition of property, plant and equipment, intangibles and investment property		(5,718,105)	(6,869,454)
<b>Net Cash generated from / (used in) Investing Activities</b>		<b>1,638,269</b>	<b>(7,456,623)</b>
<b>Cash Flows from Financing Activities</b>			
Net proceeds / (repayments) from residents' entry contributions		4,488,424	(819,302)
Net proceeds from borrowings		364,167	-
<b>Net Cash generated from / (used in) Financing Activities</b>		<b>4,852,591</b>	<b>(819,302)</b>
Net increase / (decrease) in cash held		8,267,550	(9,046,326)
Cash and cash equivalents as at 1 July		3,052,067	12,098,393
<b>Cash and cash equivalents as at 30 June</b>	13(a)	<b>11,319,617</b>	<b>3,052,067</b>

The Statement of Cash Flows is to be read in conjunction with Notes to the Financial Statements numbered 1 to 17.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**1. Reporting Entity**

Harbison Memorial Retirement Village (Harbison *or the Company*) is a not-for-profit Company limited by guarantee and domiciled in Australia. The address of the Company's registered office is 2 Charlotte Street, Burradoo NSW 2576. The Company is primarily involved in the provision of aged care services through the operation of nursing home facilities at Burradoo, assisted living hostel facilities at Moss Vale and Burradoo, independent living units at Burradoo, dementia facilities at Burradoo and Moss Vale, and Community Aged Care Packages in the Southern Highlands.

**2. Basis of Preparation**

**(a) Statement of Compliance**

The financial report is a Tier 2 general purpose financial report that has been prepared in accordance with the Australian Accounting Standards-Reduced Disclosure Requirements (AASBs), adopted by the Australian Accounting Standards Board (AASB) and the *Australian Charities and Not For Profit Commission Act 2012*.

The financial statements were approved by the Board of Directors on 13 October 2020

**(b) Basis of Measurement**

The financial statements have been prepared on the historical cost basis except for land which is measured at fair value.

**(c) Functional and Presentation Currency**

The financial report is presented in Australian dollars, which is the Company's functional currency.

**(d) Use of Estimates and Judgements**

The preparation of financial statements requires judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

**(e) Fair Value**

A number of the Company's accounting policies and disclosures require the measurement of fair values, both financial and non-financial assets and liabilities.

When measuring the fair value of an asset or liability, the Company uses market observable data as far as possible.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**2. Basis of Preparation (cont)**

**(e) Fair Value (cont)**

An external, independent valuation company, having appropriately recognised professional qualifications and recent experience in the location and category of the property being valued, values the Company's freehold land every three years. Fair value is the price that would be received to sell an asset in an orderly transaction between market participants at the measurement date.

Fair values are categorised into different levels in a fair value hierarchy based on the inputs in the valuation techniques as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets and liabilities.
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

If the inputs used to measure the fair value of an asset or a liability might be categorised in different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

Further information about the assumptions made in measuring fair values is included in Note 9 – Property, Plant and Equipment.

Significant valuation issues are reported to the Board.

**(f) Going Concern**

Notwithstanding that the Company's current liabilities exceed its current assets, the financial report has been prepared on the going concern basis which assumes the continuity of normal business activities and the realisation of assets and the settlement of liabilities in the ordinary course of business.

The Company has considered the impact of COVID-19 on its operations. It has considered that non-financial assets have been appropriately determined at their fair value. The Company has also implemented policy and procedures to limit the likelihood of an outbreak and has also considered the financial impacts of an outbreak on its operations. These considerations have included effect of a reduction in revenue, likely ongoing and / or increased costs of operating, as well as managing capital commitments. Identifying COVID-19 related expenses are difficult as some operational improvements have been made irrespective of COVID-19. Managing capital commitments involved developments as well as refund of accommodation deposits. While the extent of an outbreak is uncertain, the Company has reviewed its operations having regard to the impact on other Aged Care providers.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**2. Basis of Preparation (cont)**

**(f) Going Concern (cont)**

The Company has investigated government assistance in the form of acceptance of residents to hospitals, as well as the provision of staff in the event of a sudden substantial increase in staff absenteeism and who is responsible for the cost of providing such urgent replacement personnel. The Company has implemented new policies relating to trade receivables to reduce the likelihood of losses.

The Company has concluded that it is appropriate that this report be prepared on a going concern basis.

In relation to current liabilities, it is noted that all accommodation bonds and entry contributions are classified as a current liability as the Company does not have an unconditional right to defer payment of these beyond 12 months.

During the year ended 30 June 2020 the Company refunded a total of \$10,454,352 to departing residents. As these vacated beds and units were re-allocated, the Company received accommodation bonds and entry contributions from incoming residents to a total of \$15,470,843.

**(g) Changes in accounting policy**

Except for the changes below, the Company has consistently applied the accounting policies set out in Note 17 to all periods presented in these consolidated financial statements.

The Company has initially adopted AASB 16 *Leases*, AASB 15 *Revenue from contracts with customers* and AASB 1058 *Income of not-for-profit entities* from 1 July 2019.

**AASB 16 Leases**

AASB 16 supersedes AASB 117 *Leases*, AASB Interpretation 4 *Determining whether an Arrangement contains a Lease*, SIC-15 *Operating Leases-Incentives* and SIC-27 *Evaluating the Substance of Transactions Involving the Legal Form of a Lease*. The standard sets out the principles for the recognition, measurement, presentation, and disclosure of leases and requires lessees to account for most leases under a single on-balance sheet model.

Lessor accounting under AASB 16 is substantially unchanged from AASB 117. Lessors will continue to classify leases as either operating or finance leases using similar principles as in AASB 117. However, due to the changes in AASB 16 of how a lease is identified, resident agreements will be considered a lease under AASB 16. The Company has concluded that the lease term for these arrangements is 7 days (being the notice period required from a resident upon departure), and therefore the application of AASB 16 to these agreements does not have a material impact on the recognition or measurement of revenue. The Company now discloses this revenue separately from revenue from contracts with customers (see Note 3).

The Company adopted AASB 16 using the modified retrospective method of adoption with the date of initial application of 1 July 2019. Under this method, the standard is applied retrospectively with the cumulative effect of initially applying the standard recognised at the date of initial application.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**2. Basis of Preparation (cont)**  
**(g) Changes in accounting policy (cont)**

The Company elected to apply the practical expedient that allows the standard to be applied only to contracts that were previously identified as leases applying AASB 117 and AASB Interpretation 4 at the date of initial application. The Company also elected to use the recognition exemptions for lease contracts that, at the commencement date, have a lease term of 12 months or less and do not contain a purchase option ('short-term leases') and lease contracts for which the underlying asset is of low value ('low-value assets').

*Impact on adoption of AASB 16*

Other than the resident agreements as noted above the Company's only lease agreement at the date of initial application was in relation to low-value assets. As a result, there were no adjustments on transition.

**AASB 15 Revenue from Contracts with Customers**

AASB 15 established a comprehensive framework for determining whether, how much and when revenue is recognised. It replaced AASB 18 *Revenue*, AASB 111 *Construction Contracts* and related interpretations. Under AASB 15, revenue is recognised when a customer obtains control over goods or services. Determining the timing of the transfer of control at a point in time or over time requires judgement.

The Company has adopted AASB 15 using the cumulative effect method (without practical expedients). The prior period comparatives have been restated for comparison purposes with no change to the overall revenue recorded.

AASB 15 did not have a significant impact on the Company's accounting policies with respect to revenue. The Company has disaggregated revenue based on the funding source and nature of the revenue stream. Refer to Note 3 for revenue disclosure and Note 17(h) for accounting policies.

**AASB 1058 Income of Not-for-Profit Entities**

AASB 1058 applies to transactions of the Company where consideration to acquire an asset is significantly less than the fair value principally to enable the Company to further its objectives. AASB 1058 supersedes the Company's existing requirements in AASB 1004 *Contributions*.

The adoption of AASB 1058 did not have a significant impact on the Company's accounting policies.

The Company has applied AASB 9 including any consequential amendments to other standards from 1 July 2018.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**3. Revenue and Other Income**

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
<b>Revenue</b>		
<b>Government Income</b>		
Government funding	19,508,829	16,905,407
<b>Total Government income</b>	<b>19,508,829</b>	<b>16,905,407</b>
<b>Customer income</b>		
Basic daily fees	5,347,443	5,179,447
Other customer fees	774,487	534,600
<b>Total customer income</b>	<b>6,121,930</b>	<b>5,714,047</b>
<b>Accommodation income</b>		
Accommodation income - Government	589,416	722,738
Accommodation income - customer	1,625,404	1,637,756
<b>Total accommodation income</b>	<b>2,214,820</b>	<b>2,360,494</b>
<b>Total Revenue</b>	<b>27,845,579</b>	<b>24,979,948</b>
<b>Other income</b>		
Gain on sale of assets	3,045	5,287
Other income	177,011	165,024
<b>Total other income</b>	<b>180,056</b>	<b>170,311</b>
<b>Total revenue and other income</b>	<b>28,025,635</b>	<b>25,150,259</b>

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**4. Expenses**

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
<b>Depreciation and amortisation</b>		
Buildings	1,422,818	1,216,373
Motor vehicles	24,858	16,353
Property, plant and equipment	406,988	516,179
Investment property	38,695	51,667
Software	29,804	24,823
<b>Total depreciation and amortisation</b>	<b>1,923,163</b>	<b>1,825,395</b>
<b>Personnel Expense</b>		
Wages and salaries	15,053,513	15,405,887
Workers Compensation	375,158	443,764
Superannuation defined contribution funds	1,355,374	1,392,579
Increase in liability for annual leave	185,418	55,508
Increase / (Decrease) in liability for long service leave	125,541	(98,600)
<b>Total personnel expense</b>	<b>17,095,004</b>	<b>17,199,138</b>

During the year, the Company paid \$43,206 for low value leases.

**5. Other Financial Assets**

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
Term deposits with financial institutions	6,034,574	13,166,366

The accrued value of interest on these deposits to 30 June 2020 has been included with the deposit.

**6. Trade and Other Receivables**

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
Trade and resident debtors	504,211	368,767
Provision for impairment of receivables	-	-
Other debtors	-	302,340
Prepayments	500,684	800,977
	<b>1,004,895</b>	<b>1,472,084</b>



**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**6. Trade and Other Receivables (cont)**

As at 30 June 2020 current trade receivables with a nominal value of \$266,419 (2019 - \$241,167) were past due. Of this past due amount, no balance (2019 –nil) was considered impaired and provided for. The movement in the allowance for impairment in respect of trade receivables during the year was as follows:

<b>Balance at 30 June 2018</b>	<u>7,667</u>
Amounts written off/(received)	(7,667)
<b>Balance at 30 June 2019</b>	-
Amounts written off/(received)	-
<b>Balance at 30 June 2020</b>	-

**7. Investment Property**

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
Buildings and infrastructure – at cost	873,056	778,273
Accumulated depreciation	(712,698)	(674,003)
<b>Total Investment Property</b>	<b>160,358</b>	<b>104,270</b>

**Movements in carrying amounts**

Movement in the carrying amounts for investment property between the beginning and the end of the current financial year was as follows:

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
Balance at 1 July 2019	104,270	137,331
Additions	94,783	2,194
Transfers from WIP	-	16,412
Depreciation expense	(38,695)	(51,667)
<b>Balance at 30 June 2020</b>	<b>160,358</b>	<b>104,270</b>

**8. Intangible Assets**

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
Bed Licences	2,112,000	2,112,000
Computer software	52,889	50,757
	<b>2,164,889</b>	<b>2,162,757</b>

**Movements in carrying amounts**

Movement in the carrying amounts for intangible assets between the beginning and the end of the current financial year were as set out in the following tables.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**8. Intangible Assets (cont)**

**Bed licences**

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
Balance at 1 July	2,112,000	2,112,000
Additions – activated bed licences at fair value	-	-
Balance at 30 June	<b>2,112,000</b>	<b>2,112,000</b>

**Computer software**

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
At Cost	458,653	426,717
Less accumulated amortisation	(405,764)	(375,960)
<b>Total</b>	<b>52,889</b>	<b>50,757</b>
Balance at 1 July 2019	50,757	35,673
Additions	31,936	27,907
Transfers from WIP	-	12,000
Amortisation	(29,804)	(24,823)
<b>Balance at 30 June 2020</b>	<b>52,889</b>	<b>50,757</b>

**9. Property, Plant & Equipment**

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
Freehold land – at fair value	<b>9,600,000</b>	<b>9,600,000</b>
Buildings and infrastructure – at cost	56,627,535	48,543,517
Accumulated depreciation	(22,383,377)	(20,960,559)
	<b>34,244,158</b>	<b>27,582,958</b>
Capital works in progress – at cost	<b>3,365,330</b>	<b>7,055,167</b>
Plant and equipment – at cost	7,028,090	6,241,020
Accumulated depreciation	(5,405,600)	(5,219,070)
	<b>1,622,490</b>	<b>1,021,950</b>
Motor vehicles – at cost	376,964	232,986
Accumulated depreciation	(168,549)	(186,342)
	<b>208,415</b>	<b>46,644</b>
<b>Total Property, Plant and Equipment</b>	<b>49,040,393</b>	<b>45,306,719</b>

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**9. Property, Plant & Equipment (cont)**

**Fair value hierarchy**

A formal valuation of land at Burradoo and Moss Vale was obtained for the year ended 30 June 2019, dated 24 May 2019. The valuation was performed by J Millar, Certified Practising Valuer, Registered Valuer No 67391. The valuer J Millar, in arriving at the land value, has taken into consideration sales evidence of comparable properties within the Wingecarribee Shire. He has further given consideration to the size and location of the comparable sales and made appropriate adjustments prior to assessing a fair and reasonable value for the subject property. The adopted fair value based on the valuation obtained was \$9,600,000.

The fair value measurement of freehold land has been categorized as a Level 2 fair value based on the inputs to the valuation technique (see Note 2(e)).

**Movements in Carrying Amounts**

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year.

	Land	Buildings and Infrastruct- ure	Plant and Equipment	Motor Vehicles	Capital Works in Progress	Total
	\$	\$	\$	\$	\$	\$
<b>Cost</b>						
Balance at 1 July 2018	7,500,000	46,964,521	5,850,525	227,760	2,377,080	62,919,886
Additions	-	32,052	364,929	51,445	6,390,927	6,839,353
Transfers from WIP	-	1,546,944	137,484	-	(1,712,840)	(28,412)
Revaluation	2,100,000	-	-	-	-	2,100,000
Disposals	-	-	(111,918)	(46,219)	-	(158,137)
<b>Balance at 30 June 2019</b>	<b>9,600,000</b>	<b>48,543,517</b>	<b>6,241,020</b>	<b>232,986</b>	<b>7,055,167</b>	<b>71,672,690</b>
Balance at 1 July 2019	9,600,000	48,543,517	6,241,020	232,986	7,055,167	71,672,690
Additions	-	8,394	234,682	186,629	5,159,749	5,589,454
Transfers from WIP	-	8,075,624	773,962	-	(8,849,586)	-
Revaluation	-	-	-	-	-	-
Disposals	-	-	(221,574)	(42,651)	-	(264,225)
<b>Balance at 30 June 2020</b>	<b>9,600,000</b>	<b>56,627,535</b>	<b>7,028,090</b>	<b>376,964</b>	<b>3,365,330</b>	<b>76,997,919</b>

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**9. Property, Plant & Equipment (cont)**

	Land	Buildings and Infrastruct- ure	Plant and Equipment	Motor Vehicles	Capital Works in Progress	Total
	\$	\$	\$	\$	\$	\$
<b>Accumulated Depreciation</b>						
Balance at 1 July 2018	-	19,744,186	4,813,428	203,494	-	24,761,108
Depreciation for the Year	-	1,216,373	516,179	16,353	-	1,748,905
Disposals			(110,537)	(33,505)	-	(144,042)
<b>Balance at 30 June 2019</b>	-	<b>20,960,559</b>	<b>5,219,070</b>	<b>186,342</b>	-	<b>26,365,971</b>
Balance at 1 July 2019	-	20,960,559	5,219,070	186,342	-	26,365,971
Depreciation for the year	-	1,422,818	406,988	24,858	-	1,854,664
Disposals	-		(220,458)	(42,651)		(263,109)
<b>Balance at 30 June 2020</b>	-	<b>22,383,377</b>	<b>5,405,600</b>	<b>168,549</b>	-	<b>27,957,526</b>

<b>Carrying Amount</b>						
Balance at 30 June 2019	<b>9,600,000</b>	<b>27,582,958</b>	<b>1,021,950</b>	<b>46,644</b>	<b>7,055,167</b>	<b>45,306,719</b>
Balance at 30 June 2020	<b>9,600,000</b>	<b>34,244,158</b>	<b>1,622,490</b>	<b>208,415</b>	<b>3,365,330</b>	<b>49,040,393</b>

**10(a). Trade and Other Payables**

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
<b>Unsecured</b>		
Trade creditors	2,116,659	1,515,049
Accrued expenses	259,135	398,045
Income received in advance	140,266	167,507
Other creditors	-	601,948
	<b>2,516,060</b>	<b>2,682,549</b>

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**10(b). Equipment Loan**

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
<b>Unsecured</b>		
Equipment Loan - current	156,072	-
Equipment Loan – non-current	208,095	-
	<b>364,167</b>	-

No security has been provided for the equipment loan.

**11. Entry Contributions and Accommodation Bonds**

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
<b>Unsecured</b>		
Entry Contributions and Accommodation Bonds	40,819,608	36,376,841

Accommodation bonds become payable by the Company on departure by the resident. As the Company does not have an unconditional right to defer the refund for 12 months the accommodation bond is required to be disclosed as a current liability.

During the year entry contribution and bond refunds totaled \$10,454,352 (2019: \$9,414,134).

**12. Employee Benefits**

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
<b>Current</b>		
Annual leave	1,641,860	1,403,193
Long service leave	902,252	784,491
Accrued days off	33,036	86,285
	<b>2,577,148</b>	<b>2,273,969</b>
<b>Non-current</b>		
Long service leave	152,476	144,695
<b>Total employee benefits</b>	<b>2,729,624</b>	<b>2,418,664</b>

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**13. Notes to the Statement of Cash Flows**

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
<b>(a) Reconciliation of Cash and Cash Equivalents</b>		
<i>Cash and cash equivalents at the end of the financial year, as shown</i>		
<i>in the statement of cash flows, is reconciled to items in the balance sheet as follows.</i>		
Cash on hand and at bank	11,319,617	3,052,067
	<b>11,319,617</b>	<b>3,052,067</b>
<b>(b) Reconciliation of Cash flow from Operations with Surplus from Operating Activities</b>		
Net deficit after income tax	(490,942)	(2,526,465)
<i>Adjustments for:</i>		
Investment Interest Received	(221,538)	(473,986)
Gain on sale of assets	(3,045)	(3,584)
Retentions on resident bonds	(42,608)	(62,961)
Depreciation and amortisation	1,923,163	1,825,395
<b>Net Cash Flows provided by Operating Activities before Change in Assets and Liabilities</b>	<b>1,165,030</b>	<b>(1,241,601)</b>
<b>Changes in assets and liabilities</b>		
Decrease in trade and other receivables	467,189	(643,819)
Increase in trade and other payables	(166,489)	1,212,854
Increase in employee benefits	310,960	(97,835)
<b>Net Cash from Operating Activities</b>	<b>1,776,690</b>	<b>(770,401)</b>

**Cash and Cash Equivalents**

Cash and cash equivalents comprise cash balances and call deposits with original maturities of three months or less from the acquisition date that are subject to an insignificant risk of changes in their fair value, and are used by the Company in the management of its short-term commitments.

**14. Related Parties**

Key management personnel comprise directors and senior executives of the Company.

**Transactions with Key Management Personnel**

Directors do not receive any remuneration. The Chair of the Board of Directors receives a reimbursement payment of \$4,800 per annum.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**14. Related Parties (cont)**

Key management personnel include the company's Directors, all of which are non-executive directors, and three (2019: six) staff.

A key management personnel owns a company which provides Home Care services to Home care recipients allocated to the Company. The Company received \$975,881 in respect of those care recipients and paid to the company providing Home Care services \$846,327 during the financial year ended 30 June 2020 (2019 \$635,091) while the owner was employed by the Company. As at 30 June 2020 there was no amount outstanding payable from the Company to the Home Care provider. The terms and conditions of the transactions were no more favourable than those available on similar transactions to non-key management personnel related entities on an arm's length basis.

**Key Management Personnel Compensation**

The total key management personnel compensation included in 'personnel expenses' is \$558,001 (2019: \$929,784). The reduction in compensation paid to key management personnel followed a review of personnel having authority and responsibility for planning, directing and controlling activities of the Company.

**15. Commitments**

Significant capital expenditure contracted for at the end of the reporting period but not recognised as liabilities is \$5,792,897 (2019: \$1,572,110).

**16. Events Subsequent to Reporting Date**

In the opinion of the directors there were no significant events subsequent to the reporting date that would impact upon the financial results, operations or performance of Harbison.

**17. Statement of Significant Accounting Policies**

**(a) Income Tax**

The Company is exempt from income tax under Section 50-5 of the *Income Tax Assessment Act 1997*, being a non-profit charitable organisation, not carried on for the purpose of profit or gain to its members. Accordingly, no provision for income tax has been made in these financial statements.

The Company has been endorsed as an income tax exempt charity since 1 July 2000.

**(b) Property, Plant and Equipment  
Recognition and Measurement**

With the exception of land, items of property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**17. Statement of Significant Accounting Policies (cont)**  
**(b) Property, Plant and Equipment (cont)**

Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the asset to a working condition for its intended use, and the initial estimate, where relevant, of the costs of dismantling and removing the items and restoring the site on which they are located.

Software purchased, that is integral to the function of computer hardware, is capitalised as part of that equipment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items of property, plant and equipment. Any gain or loss on disposal of an item of property, plant and equipment is recognised in profit or loss.

Land is recognised initially at cost, then subsequently measured at fair value.

Any gain or loss on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss.

**Subsequent Costs**

The Company recognises in the carrying amount of an item of property, plant and equipment the cost of replacing part of such an item when the cost is incurred, if it is probable that the future economic benefits embodied within the item will flow to the Company and the cost of the item can be measured reliably. The costs of day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

**Depreciation**

Depreciation is recognised in profit or loss on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment. Land is not depreciated.

The estimated useful lives for the current and comparative periods are as follows:

Buildings – Moss Vale	40 years
Buildings – Burradoo Nursing Home	40 years
Buildings – Burradoo Hostel	5 years
Plant and Equipment	3-7 years
Motor Vehicles	3-7 years

The useful life, residual value and the depreciation method applied to an asset are reviewed at each financial year end and adjusted if appropriate.



**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**17. Statement of Significant Accounting Policies (cont)**

**(c) Intangible Assets**

**(i) Recognition and Measurement**

Intangible assets are only recognised if it is probable that the expected future economic benefits that are attributable to the asset will flow to the Company, and the costs of the assets are reliably measurable.

Intangible assets are initially measured at cost. Where an intangible asset is acquired at no cost or for a nominal cost, the cost is the fair value as at the date of acquisition.

**(ii) Bed Licences**

The Company has been granted or otherwise acquired bed licences over an extended period of time commencing many years ago. It has been determined that the fair value of bed licences at grant or acquisition date, prior to transition to Australian equivalents to International Financial Reporting Standards (AIFRS) is unable to be reliably measured and therefore no bed licences granted or acquired prior to 1 July 2004 have been recognised.

Licences granted after this date are recognised at their fair value as at the date they are put to use. Licences otherwise acquired after this date will be recognised at cost. Bed licences are considered to have an indefinite life and are therefore not amortised, however they are subject to an annual impairment assessment.

**(iii) Software**

Software acquired by the Company that is not integral to the function of computer hardware, is stated at cost less accumulated amortisation and any accumulated impairment losses.

Subsequent expenditure on software assets is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is expensed as incurred.

Amortisation is recognised in profit or loss on a straight-line basis over the estimated useful life of the software, from the date that it is available for use. The estimated useful life of software is three to five years.

Amortisation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

**(d) Investment Property**

**(i) Recognition and Measurement**

Investment property is property held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**17. Statement of Significant Accounting Policies (cont)**

**(d) Investment Property (cont)**

Investment property is measured at cost less accumulated depreciation and any accumulated impairment losses. When the use of a property changes such that it is reclassified as property, plant and equipment, its fair value at the date of reclassification becomes its cost for subsequent accounting.

**(ii) Depreciation**

Depreciation is recognised in profit or loss on a straight-line basis over its estimated useful life.

The estimated useful life for the current and comparative periods is as follows:

Self Care Accommodation at Burradoo	10 years
-------------------------------------	----------

The useful life, residual values and the depreciation method applied to investment property is reviewed at each financial year-end and adjusted if appropriate.

**(e) Financial Instruments**

**(i) Recognition and initial measurement**

Trade receivables and debt securities issued are initially recognized when they are originated. All other financial assets and financial liability are initially recognized when the Company becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at Fair Value through Profit or Loss (FVTPL), transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

**(ii) Classification and subsequent measurement**

On initial recognition, a financial asset is classified as measured at amortised cost; Fair Value through Other Comprehensive Income (FVOCI) – debt investment; FVOCI – equity investment; or FVTPL.

Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- It is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- Its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**17. Statement of Significant Accounting Policies (cont)**  
**(e) Financial Instruments (cont)**

A debt investment is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL:

- It is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- Its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All financial assets not classified as measured at amortised cost or FVOCI as described above are measured at FVTPL. On initial measurement, the Company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

*Financial assets at amortised cost*

These assets are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income and impairment losses are recognized in profit and loss.

**Non-derivative financial liabilities**

All financial liabilities are recognised initially on the trade date at which the Company becomes a party to the contractual provisions of the instrument. The Company derecognises a financial liability when its contractual obligations are discharged, cancelled or expire.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Company has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

The Company has the following non-derivative financial liabilities: trade and other payables, refundable accommodation deposits, entry contributions and accommodation bonds.

Such financial liabilities are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition these financial liabilities are measured at amortised cost using the effective interest method.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- It is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- Its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**17. Statement of Significant Accounting Policies (cont)**  
**(f) Impairment**

The Company recognises loss allowances for expected credit losses (ECLs) on financial assets measured at amortised cost.

The Company measures loss allowances at an amount equal to lifetime ECLs, except for the following, which are measured at 12-month ECLs:

- Debt securities that are determined to have low credit risk at the reporting date; and
- Other debt securities and bank balances for which credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition.

Loss allowances for trade receivables are always measured at an amount equal to lifetime ECLs.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes analysis based on the Company's historical experience and informed credit assessment and including forward-looking information.

12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months).

Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument.

*Write-off*

The gross carrying amount of a financial asset is written off when the Company has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount, and the present value of the estimated future cash flows discounted at the original effective interest rate.

All impairment losses are recognised in profit or loss.

An impairment loss is reversed if the reversal can be related objectively to an event occurring after the impairment loss was recognised. For financial assets measured at amortised cost the reversal is recognised in profit or loss.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**17. Statement of Significant Accounting Policies (cont)**  
**(f) Impairment (cont)**

**Non-Financial Assets**

The carrying amounts of the Company's non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists then the asset's recoverable amount is estimated. For intangible assets that have indefinite lives or that are not yet available for use, the recoverable amount is estimated at each reporting date.

An impairment loss is recognised if the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. A cash-generating unit is the smallest identifiable asset group that generates cash flows that largely are independent from other assets and groups. Impairment losses are recognised in profit or loss.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

In respect of non-financial assets, impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

**(g) Employee Benefits**

**(i) Defined Contribution Plans**

Obligations for contributions to defined contribution superannuation funds are recognised as an expense in profit or loss when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in future payments is available.

**(ii) Long-Term Employee Benefits**

The Company's net obligation in respect of long-term employee benefits is the amount of future benefit that employees have earned in return for their service in the current and prior periods. The benefit is discounted to determine its present value. Remeasurements are recognised in profit or loss in the period in which they arise.

**(iii) Short-Term Employee Benefits**

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**17. Statement of Significant Accounting Policies (cont)**

**(h) Revenue**

**(i) Revenue from Contracts with Customers and Income of Not-for-Profit Entities**

From 1 July 2019 the Company has adopted AASB 15 *Revenue from Contracts with Customers* and AASB 1058 *Income of Not-for-Profit Entities*. Under the new income recognition model, the Company first considers whether AASB 15 applies to a transaction or part of a transaction.

In order for AASB 15 to apply the following two criteria must be met:

- The agreement between the Company and the customer must create enforceable rights and obligations, and
- The Company's promise to transfer a good or service needs to be sufficiently specific.

The Company uses judgment in determining whether the performance obligation is enforceable and sufficiently specific having regard to the particular facts and circumstances. The Company regards its contracts with residents and customer as an agreement between two or more parties that creates enforceable rights and obligations.

Judgement is necessary in assessing whether a promise is sufficiently specific, taking into account any conditions specified in the contracts regarding the promised goods or services.

When AASB 15 does not apply, the Company considers whether AASB 1058 applies. AASB 1058 will apply when the Company enters into a transaction where the consideration to acquire an asset is significantly less than the fair value principally to enable the Company to further its objectives.

Under AASB 1058, the timing of income recognition will depend on whether the transaction gives rise to a performance obligations, liability, or contribution. Where the Company receives an asset for significantly less than its fair value principally to enable the Company to further its objectives, it recognises the asset in accordance with the relevant standard. The Company then considers the relevant accounting standard that applies to the related amounts.

The difference between the consideration transferred for the asset and the fair value of the asset received after recording any related amounts is recognised as income.

**(ii) Department of Health funding**

*Aged Care*

The Company's entitlement to government funding is assessed in accordance with the provisions of the Aged Care Act 1997. The funding recovered is based on the Aged Care Funding Instrument (ACFI) assessment and is recognised on an ongoing daily basis. The Federal Government also assesses other accommodation supplements and other supplements on a per resident per day basis.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**17. Statement of Significant Accounting Policies (cont)**  
**(h) Revenue (cont)**

The amount of funding received is determined by the Federal Government rather than a contract with customer. Funding is determined by a range of factors including: the resident's care needs; whether the aged care centre has been significantly refurbished; the level of supported resident ratios at the aged care centre and the financial means of the resident.

For each resident, a single performance obligation is the ongoing daily delivery of care to the resident. This reflects a series of distinct services that are substantially the same and have the same pattern of transfer. Funding is received monthly in advance from the Federal Government.

*Other Government funding*

Government grants may be received for a range of purposes to assist the Company with its objectives. Performance obligations are specified in each individual grant and can include such obligations as the completion of capital works or the delivery of services to a local community. Under such grants, revenue is recognised when the performance obligation is met. Where a grant has no performance obligations the revenue is recognised when funds are received.

*Basic daily fees*

*Aged Care*

The basic daily fee is a daily living expense paid by all residents of aged care centres in accordance with the Aged Care Act 1997. This is a contribution to the provision of care and accommodation per day and in accordance with the rates set by the Federal Government.

In addition to the basic daily fee, if the resident has been assessed by the Federal Government as having the financial means, an additional means tested care fee is payable by the resident. This is calculated on a daily basis and invoiced along with the basic daily fee.

For each resident, a single performance obligation is the ongoing daily delivery of care to the resident. This reflects a series of distinct services that are substantially the same and have the same pattern of transfer. The Company recognises revenue on a daily basis in line with the care given to residents.

**(iii) Donations**

Donations received from the general public are taken into account as other income on receipt in the absence of any specific performance obligations being attached to the donation.

**(iv) Accommodation Charges**

Persons entering a high care aged care facility prior to 1 July 2014 were asset tested and have been required to pay an accommodation charge. Accommodation charges are recognised as revenue as they become due and receivable from residents.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**17. Statement of Significant Accounting Policies (cont)**  
**(h) Revenue (cont)**

**(v) Accommodation Bonds/Refundable Accommodation Deposits**

Persons entering a low care aged care facility prior to 1 July 2014 who were assessed as "non-supported residents" were required to pay an accommodation bond. All persons entering an aged care facility after 1 July 2014 who were assessed as "non-supported residents" are required to pay a refundable accommodation deposit (RAD). Accommodation bonds and RADs are held by the Company in the form of interest free loans from residents.

Accommodation bonds and RADs paid by residents are repayable by the Company when the resident leaves the facility (refund event).

Accommodation bonds paid by residents entering a low care aged care facility prior to 1 July 2014 are generally subject to a reduction of the original bond by way of retentions as specified in the Residents Agreement, pursuant to the *Aged Care Act 1997*. For each resident, the retention is recognised in profit or loss on a straight-line basis over the term of residency at the aged care facility, but not more than 5 years.

On the basis of historical information, the Company has determined that the average term of residency at each of its aged care facilities is less than the maximum accommodation bond retention period of five years. The average term of residency is reviewed annually.

Accommodation bonds and RADs are classified as current liabilities as the Company does not have the unconditional right to defer settlement of the liability for at least 12 months after the reporting date. The obligation to settle could occur at any time.

Once a refunding event occurs the accommodation bond or RAD becomes interest bearing. The interest rate varies according to the rates specified by the Department of Health at the time the refunding event occurs. Interest expense is recognised in the profit or loss when incurred.

**(vi) Self Care Entry Contribution**

Persons entering independent living units, subject to financial means, may be required to pay an Entry Contribution in the form of an interest free loan to the Company, repayable upon vacation of the unit. The original loan made by a resident is reduced to an agreed residual value over a specified period as set out in the Self Care Residence Loan Licence Agreement, and in accordance with the *Retirement Village Act NSW 1999*.

For each resident, the loan reduction (retention) is taken to profit on a straight-line basis. The total retention is amortised over the life of the tenancy. When a resident vacates a unit, any variation between the amortised retention and the retention under the contract terms is recognised in the period in which the unit is vacated.

On the basis of historical information, the Company has determined that the average term of residency is less than the maximum retention period of five years. The average term of residency is reviewed annually.



**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**17. Statement of Significant Accounting Policies (cont)**  
**(h) Revenue (cont)**

Resident loans are classified as current liabilities as the Company does not have the unconditional right to defer settlement of the liability for at least 12 months after the reporting date. The obligation to settle could occur at any time, up to a maximum of six months from when a resident vacates an independent living unit.

**(vii) Rental Income**

Rental income from independent living units is recognised in profit or loss on a straight-line basis over the term of the lease. Rental income is billed in advance. Where income for a future period has been billed, this amount is recognised as a liability called income received in advance.

**(i) Leases**

The Company has applied AASB 16 retrospectively from 1 July 2019. The comparative information has not been restated and continues to be reported under AASB 117 and AASB Interpretation 4. The details of accounting policies under AASB 117 and AASB Interpretation 4 are disclosed separately.

*Policy applicable from 1 July 2019*

At inception of a contract, the Company assesses whether a contract is, or contains a lease. A contract is, or, contains a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company uses the definition of a lease in AASB 16.

This policy is applied to contracts entered into, on or after 1 July 2019.

*(i) As a lessee*

Contracts may contain both lease and non-lease components. The Company allocates the consideration in the contract to the lease and the non-lease components based on their relative stand-alone prices. However, for leases of property the Company has elected not to separate the lease and non-lease components and instead accounts for these as a single lease component.

The Company recognises a right-of-use asset and a lease liability at the lease commencement date.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability
- any lease payments made at or before the commencement date less any lease incentives received
- any initial direct costs incurred, and
- any restoration costs.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**17. Statement of Significant Accounting Policies (cont)**  
**(i) Leases (cont)**

Right-of-use assets are depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

Lease liabilities are initially measured at the present value of the lease payments that have not been paid at commencement date. This is discounted using the interest rate implicit in the lease, or if that rate cannot be readily determined, the Company's incremental borrowing rate. Generally, the Company uses its incremental borrowing rate as the discount rate.

The Company determines its incremental borrowing rate by obtaining interest rates from its external financing sources and makes certain adjustments to reflect the terms of the lease and type of asset leased.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or rate, initially measured using the index rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee;
- lease payments in an optional renewal period if the Company is reasonably certain to exercise an extension option and;
- penalties for early termination of a lease unless the Company is reasonable certain not to terminate early.

Lease liabilities are measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in any of the above mentioned lease payment measurements.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in the profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The Company presents right-of-use assets that do not meet the definition of investment property in 'property, plant and equipment' and lease liabilities in 'other liabilities'.

*Short-term leases and leases of low-value assets*

The Company has elected not to recognise right-of-use assets and lease liabilities for leases of low-value assets and short-term leases. The Company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**17. Statement of Significant Accounting Policies (cont)**

**(i) Leases (cont)**

*(ii) As a lessor*

When the Company acts as a lessor, it determines at lease inception whether a lease is a finance lease or operating lease. To classify each lease, the Company assess whether the lease substantially transfers all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, the lease is a finance otherwise it is an operating lease.

The Company recognises lease payments received under operating leases as income on a straight-line basis over the lease term as part of 'other revenue'.

*The Company as lessor- aged care centres*

Due to the changes in AASB 16 of how a lease is identified, resident accommodation agreements are now considered a lease under AASB 16. The Company has determined that the lease term for these agreements is 7 days (being the notice period required from a resident upon departure). The application of AASB 16 to these agreements does not have a material impact on the recognition or measurement of revenue. The Company now discloses accommodation income separately from revenue from contracts with customers.

*(iii) Policy applicable before 1 July 2019*

For contracts entered into before 1 July 2019 the Company determined at inception of an arrangement, if the arrangement contains or is a lease.

Leases in which a significant portion of the risks and rewards of ownership are not transferred to the Company are classified as operating leases. Payments made under operating leases are recognised in profit and loss on a straight line bases over the term of the lease. Lease incentives received are recognised as an integral part of the total lease expense, over the term of the lease.

**(j) Goods and Services Tax (GST)**

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the statement of financial position. The Company is registered for the purposes of goods and services tax. The aged care facilities have a GST free status on the basis that those facilities are health services. The independent living facility has a GST free status based on the concessions granted to the charitable sector for aged housing. GST paid to suppliers will be recouped. Until the GST is recouped it is treated as a debtor.

Cash flows are presented in the cash flow statement on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2020**

**17. Statement of Significant Accounting Policies (cont)**

**(k) Reserves**

The asset revaluation reserve relates to the revaluation of freehold land. This reserve would normally remain constant for the period between revaluations. The exception would be disposal of land.

**(l) Donated Services**

Various services are donated to the Company. No assessment of the value of those services is included in the accounts.

**(m) Members' liability**

The Company is limited by guarantee and has 29 members (2019: 29 members).

Pursuant to the Memorandum of Association of the Company, every member has undertaken in the event of a deficiency on winding up during the time that they are a member, to contribute an amount not exceeding \$50.

**DIRECTORS' DECLARATION**

**FOR THE YEAR ENDED 30 JUNE 2020**

In the opinion of the directors of Harbison Memorial Retirement Village (the Company):

- (a) the Company is not publicly accountable;
- (b) the financial statements and notes that are set out on pages 7 to 36 are in accordance with the *Australian Charities and Not-for-profits Commission Act 2012*, including:
  - (i) giving a true and fair view of the Company's financial position as at 30 June 2020 and of its performance for the financial year ended on that date; and
  - (ii) complying with Australian Accounting Standards – Reduced Disclosure Regime and the *Australian Charities and Not-for-profits Commission Regulation 2013*; and
- (c) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the directors, at Burradoo on 13 October 2020



**Hendrik den Hertog**  
*Director*



**Katerina Constantinou**  
*Director*



# Auditor's Independence Declaration under subdivision 60-C section 60-40 of Australian Charities and Not-for-profits Commission Act 2012

To: the directors of Harbison Memorial Retirement Village

I declare that, to the best of my knowledge and belief, in relation to the audit for the financial year ended 30 June 2020 there have been:

- i. no contraventions of the auditor independence requirements as set out in the Australian Charities and Not-for-profits Commission Act 2012 in relation to the audit; and
- ii. no contraventions of any applicable code of professional conduct in relation to the audit.

KPMG

Richard Drinnan

Partner

Wollongong

13 October 2020



# Independent Auditor's Report

To the members of Harbison Memorial Retirement Village

## Opinion

We have audited the Financial Report, of Harbison Memorial Retirement Village (the Company).

In our opinion, the accompanying Financial Report of the Company is in accordance with Division 60 of the *Australian Charities and Not-for-profits Commission (ACNC) Act 2012*, including:

- i. giving a true and fair view of the Company's financial position as at 30 June 2020, and of its financial performance and its cash flows for the year ended on that date; and
- ii. complying with *Australian Accounting Standards – Reduced Disclosure Requirements* and Division 60 of the *Australian Charities and Not-for-profits Commission Regulation 2013*.

The Financial Report comprises:

- i. Statement of financial position as at 30 June 2020.
- ii. Statement of profit or loss and other comprehensive income, Statement of changes in equity, and Statement of cash flows for the year then ended.
- iii. Notes including a summary of significant accounting policies.
- iv. Directors' Declaration of the Company.

## Basis for opinion

We conducted our audit in accordance with *Australian Auditing Standards*. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the Financial Report* section of our report.

We are independent of the Company in accordance with the auditor independence requirements of the *ACNC Act 2012* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the Financial Report in Australia. We have fulfilled our other ethical responsibilities in accordance with the Code.

## Other information

Other Information is financial and non-financial information in Harbison Memorial Retirement Village's annual reporting which is provided in addition to the Financial Report and the Auditor's Report. The Directors are responsible for the Other Information.

The Other Information we obtained prior to the date of this Auditor's Report was the Directors' Report.

Our opinion on the Financial Report does not cover the Other Information and, accordingly, we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Report, our responsibility is to read the Other Information. In doing so, we consider whether the Other Information is materially inconsistent with the Financial Report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We are required to report if we conclude that there is a material misstatement of this Other Information, and based on the work we have performed on the Other Information that we obtained prior to the date of this Auditor's Report we have nothing to report.

## Responsibilities of the Directors for the Financial Report

The Directors are responsible for:

- i. Preparing the Financial Report that gives a true and fair view in accordance with Australian Accounting Standards - Reduced Disclosures Requirements and the ACNC.
- ii. Implementing necessary internal control to enable the preparation of a Financial Report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.
- iii. Assessing the Company's ability to continue as a going concern. This includes disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the Financial Report

Our objective is:

- i. to obtain reasonable assurance about whether the Financial Report as a whole is free from material misstatement, whether due to fraud or error; and
- ii. to issue an Auditor's Report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with *Australian Auditing Standards* will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this Financial Report.





As part of an audit in accordance with *Australian Auditing Standards*, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- i. Identify and assess the risks of material misstatement of the Financial Report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ii. Obtain an understanding of internal control relevant to the Audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the registered Company's internal control.
- iii. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- iv. Conclude on the appropriateness of the Directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the registered Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditor's Report to the related disclosures in the Financial Report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditor's Report. However, future events or conditions may cause the registered Company to cease to continue as a going concern.
- v. Evaluate the overall presentation, structure and content of the Financial Report, including the disclosures, and whether the Financial Report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Directors of the registered Company regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG

Richard Drinnan

Partner

Wollongong

13 October 2020

***This page is intentionally left blank***